

Boeing Reports Record 2017 Results and Provides 2018 Guidance

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Fourth-Quarter 2017

- Record operating earnings of \$3.0 billion with operating cash flow of \$2.9 billion on strong performance
- GAAP EPS of \$5.18 and core EPS (non-GAAP)* of \$4.80 on strong deliveries, performance and tax reform

Full-Year 2017

- Record operating cash flow of \$13.3 billion; repurchased 46.1 million shares for \$9.2 billion
- Revenue of \$93.4 billion reflecting a record 763 commercial deliveries
- Backlog remains robust at \$488 billion, including a record 5,864 commercial aircraft
- Cash and marketable securities of \$10.0 billion provide strong liquidity

Outlook for 2018

- Operating cash flow expected to increase to approximately \$15.0 billion
- Revenue guidance of between \$96.0 and \$98.0 billion reflects commercial deliveries of between 810 and 815
- 2018 GAAP EPS of between \$15.90 and \$16.10; core EPS (non-GAAP)* of between \$13.80 and \$14.00

| Table 1. Summary Financial Results (Dollars in Millions, except per share data) | Fourth Quarter | | | Full Year | | |
|--|----------------|----------|---------|-----------|----------|---------|
| | 2017 | 2016 | Change | 2017 | 2016 | Change |
| Revenues | \$25,368 | \$23,286 | 9% | \$93,392 | \$94,571 | (1)% |
| GAAP | | | | | | |
| Earnings From Operations | \$3,030 | \$2,183 | 39% | \$10,278 | \$5,834 | 76% |
| Operating Margin | 11.9% | 9.4% | 2.5 Pts | 11.0% | 6.2% | 4.8 Pts |
| Net Earnings | \$3,132 | \$1,631 | 92% | \$8,197 | \$4,895 | 67% |
| Earnings Per Share | \$5.18 | \$2.59 | 100% | \$13.43 | \$7.61 | 76% |
| Operating Cash Flow | \$2,904 | \$2,832 | 3% | \$13,344 | \$10,499 | 27% |
| Non-GAAP* | | | | | | |
| Core Operating Earnings | \$2,676 | \$2,064 | 30% | \$8,970 | \$5,464 | 64% |
| Core Operating Margin | 10.5% | 8.9% | 1.6 Pts | 9.6% | 5.8% | 3.8 Pts |
| Core Earnings Per Share | \$4.80 | \$2.47 | 94% | \$12.04 | \$7.24 | 66% |

* Non-GAAP measures. Complete definitions of Boeing's non-GAAP measures are on page 7, "Non-GAAP Measures Disclosures."

The Boeing Company [NYSE: BA] reported fourth-quarter revenue of \$25.4 billion with GAAP earnings per share of \$5.18 and core earnings per share (non-GAAP)* of \$4.80 reflecting record deliveries and strong performance, as well as favorable tax reform of \$1.74 per share (Table 1).

Revenue was \$93.4 billion for the full year reflecting deliveries mix with GAAP earnings per share of \$13.43 and core earnings per share (non-GAAP)* of \$12.04 reflecting strong execution and favorable tax reform.

"Across Boeing our teams delivered a record year of financial and operational performance as they focused on

disciplined execution of production and development programs, growing services, and delivering value to customers," said Boeing Chairman, President and Chief Executive Officer Dennis Muilenburg. "That performance enables increased investments in our people and our business, and greater cash return to shareholders."

"In 2017 we delivered the first 737 MAX airplanes, launched the 737 MAX 10 and completed the 787-10 first flight, all while delivering more commercial airplanes than ever before. We flew the first KC-46 Tanker to be delivered to the U.S. Air Force, were awarded an initial contract for the Ground Based Strategic Deterrent program, and a contract to provide 36 F-15 fighters to Qatar. We launched Boeing Global Services during the year, to deliver greater lifecycle value, and achieved growth that outpaced the market."

"We actively positioned for future markets and growth by developing new products and services, investing to build vertical capabilities, launching the HorizonX innovation organization and bringing in new capabilities, including the acquisition of Aurora Flight Sciences. Looking forward, our team remains focused on winning through innovation, driving growth and productivity and extending our position as the world's leading aerospace company – delivering the best value to our customers, our employees and our shareholders."

| Table 2. Cash Flow (Millions) | Fourth Quarter | | Full Year | |
|---|----------------|----------------|-----------------|----------------|
| | 2017 | 2016 | 2017 | 2016 |
| Operating Cash Flow | \$2,904 | \$2,832 | \$13,344 | \$10,499 |
| Less Additions to Property, Plant & Equipment | (\$435) | (\$599) | (\$1,739) | (\$2,613) |
| Free Cash Flow* | \$2,469 | \$2,233 | \$11,605 | \$7,886 |

* Non-GAAP measures. Complete definitions of Boeing's non-GAAP measures are on page 7, "Non-GAAP Measures Disclosures."

Operating cash flow in the quarter of \$2.9 billion was driven by strong operating performance (Table 2). During the quarter, the company repurchased 6.7 million shares for \$1.7 billion and paid \$0.8 billion in dividends. For the full year, the company repurchased 46.1 million shares for \$9.2 billion and paid \$3.4 billion in dividends. Based on strong cash generation and confidence in the company's outlook, the board of directors in December increased the quarterly dividend per share by 20 percent and replaced the existing share repurchase program with a new \$18 billion authorization. Share repurchases under the new authorization are expected to be made over the next 24 to 30 months.

| Table 3. Cash, Marketable Securities and Debt Balances (Billions) | Quarter-End | |
|---|---------------|---------------|
| | Q4 17 | Q3 17 |
| Cash | \$8.8 | \$8.6 |
| Marketable Securities¹ | \$1.2 | \$1.4 |
| Total | \$10.0 | \$10.0 |
| Debt Balances: | | |
| The Boeing Company, net of intercompany loans to BCC | \$8.6 | \$7.8 |
| Boeing Capital, including intercompany loans | \$2.5 | \$3.0 |
| Total Consolidated Debt | \$11.1 | \$10.8 |

¹ Marketable securities consists primarily of time deposits due within one year classified as "short-term investments."

Cash and investments in marketable securities totaled \$10.0 billion, unchanged from the beginning of the quarter (Table 3). Debt was \$11.1 billion compared to \$10.8 billion at the beginning of the quarter.

Total company backlog at quarter-end was \$488 billion, up from \$474 billion at the beginning of the quarter, and included net orders for the quarter of \$40 billion.

Segment Results

Commercial Airplanes

| Table 4. Commercial Airplanes (Dollars in Millions) | Fourth Quarter | | | Full Year | | |
|--|----------------|----------|---------|-----------|----------|---------|
| | 2017 | 2016 | Change | 2017 | 2016 | Change |
| Commercial Airplanes Deliveries | 209 | 185 | 13% | 763 | 748 | 2% |
| Revenues ¹ | \$15,466 | \$14,382 | 8% | \$56,729 | \$58,012 | (2)% |
| Earnings from Operations ¹ | \$1,784 | \$1,191 | 50% | \$5,432 | \$1,995 | 172% |
| Operating Margin ¹ | 11.5% | 8.3% | 3.2 Pts | 9.6% | 3.4% | 6.2 Pts |

¹ Prior year results have been adjusted to reflect the realignment of the services business.

Commercial Airplanes fourth-quarter revenue increased to \$15.5 billion on higher planned delivery volume and mix (Table 4). Fourth-quarter operating margin increased to 11.5 percent, reflecting strong execution.

During the quarter, Commercial Airplanes delivered a record 209 airplanes and the 787 program rolled out the first 787-10 airplane expected to deliver to launch customer Singapore Airlines. The 737 program delivered 44 MAX airplanes during the quarter and has captured over 4,300 orders since launch for the 737 MAX, including a recent order from flydubai for 175 airplanes. Development on the 777X is on track as production began on the first 777X flight test airplane this quarter.

Commercial Airplanes booked 414 net orders during the quarter. Backlog remains robust with over 5,800 airplanes valued at \$421 billion.

Defense, Space & Security

| Table 5. Defense, Space & Security (Dollars in Millions) | Fourth Quarter | | | Full Year | | |
|---|----------------|---------|---------|-----------|----------|---------|
| | 2017 | 2016 | Change | 2017 | 2016 | Change |
| Revenues ¹ | \$5,537 | \$5,282 | 5% | \$21,057 | \$22,563 | (7)% |
| Earnings from Operations ¹ | \$553 | \$523 | 6% | \$2,223 | \$1,966 | 13% |
| Operating Margin ¹ | 10.0% | 9.9% | 0.1 Pts | 10.6% | 8.7% | 1.9 Pts |

¹ Prior year results have been adjusted to reflect the realignment of the services business.

Defense, Space & Security fourth-quarter revenue increased to \$5.5 billion primarily on higher weapons deliveries, and fourth-quarter operating margin was 10.0 percent (Table 5).

During the quarter, Defense, Space & Security signed a contract with the U.S. Air Force to provide 36 advanced F-15 fighter aircraft to Qatar. The KC-46 Tanker program received a contract to provide the first international KC-46 Tanker to Japan and received FAA certification for the 767-2C aircraft, verifying that the fundamental design of the KC-46 Tanker is safe and reliable. Additionally, we continued to make progress on the Commercial Crew program as we successfully completed Design Certification Review, which is a requirement prior to docking with the International Space Station.

Backlog at Defense, Space & Security was \$50 billion, of which 40 percent represents orders from international customers.

Global Services

| Table 6. Global Services | Fourth Quarter | Full Year |
|--------------------------|----------------|-----------|
|--------------------------|----------------|-----------|

| (Dollars in Millions) | 2017 | 2016 | Change | 2017 | 2016 | Change |
|---------------------------------|----------------|----------------|------------------|-----------------|-----------------|------------------|
| Revenues | \$4,001 | \$3,417 | <i>17%</i> | \$14,639 | \$13,925 | <i>5%</i> |
| Earnings from Operations | \$617 | \$568 | <i>9%</i> | \$2,256 | \$2,177 | <i>4%</i> |
| Operating Margin | 15.4% | 16.6% | <i>(1.2) Pts</i> | 15.4% | 15.6% | <i>(0.2) Pts</i> |

Global Services fourth-quarter revenue increased to \$4.0 billion, reflecting growth across our portfolio (Table 6). Fourth-quarter operating margin was 15.4 percent reflecting commercial parts mix.

During the quarter, Global Services was awarded a contract for F-15 Qatar Sustainment, signed an agreement with All Nippon for the 787 landing gear exchange program, and India selected BGS for P-8I Poseidon training. Global Services began flight testing on the first 737-800 Boeing Converted Freighter and received an order from GECAS for seven conversions. We continued to expand our digital solutions as a key enabler for growth, with our portfolio reaching around \$1 billion of annual revenue in the quarter.

Additional Financial Information

| (Dollars in Millions) | Fourth Quarter | | Full Year | |
|---|----------------|---------------|----------------|----------------|
| | 2017 | 2016 | 2017 | 2016 |
| Revenues | | | | |
| Boeing Capital | \$73 | \$87 | \$307 | \$298 |
| Unallocated items, eliminations and other | \$291 | \$118 | \$660 | (\$227) |
| Earnings from Operations | | | | |
| Boeing Capital | \$27 | \$23 | \$114 | \$59 |
| Unallocated pension/postretirement | \$354 | \$119 | \$1,308 | \$370 |
| Other unallocated items and eliminations | (\$305) | (\$241) | (\$1,055) | (\$733) |
| Other income/(loss), net | \$35 | (\$1) | \$129 | \$40 |
| Interest and debt expense | (\$93) | (\$79) | (\$360) | (\$306) |
| Effective tax rate | (5.4)% | 22.4% | 18.4% | 12.1% |

At quarter-end, Boeing Capital's net portfolio balance was \$3.0 billion. Total pension expense for the fourth quarter was \$105 million, down from \$434 million in the same period of the prior year. Revenue in other unallocated items and eliminations increased primarily due to timing of eliminations of intercompany aircraft deliveries, including those accounted for under operating lease. Earnings attributed to other unallocated items and eliminations decreased primarily due to higher deferred compensation. The effective tax rate for the fourth quarter reflects the Tax Cuts and Jobs Act enacted into law in December 2017, which reduced income tax expense by \$1,051 million and increased fourth-quarter earnings per share by \$1.74, primarily due to the remeasurement of our net U.S. deferred tax liabilities to reflect the reduction in the federal tax rate from 35% to 21%.

Outlook

The Company is adopting two new accounting standards, as previously planned, in the first quarter of 2018, the revenue recognition standard (ASC 606) and the pension and postretirement accounting changes (ASC 715). Additional exhibits are included on pages 15-18 with restated 2017 and 2016 results adjusted for the adoption of ASC 606 and ASC 715. The Company has provided this comparable information in the exhibits and below to help investors understand the 2018 financial outlook (Table 8).

| (Dollars in Billions, except per share data) | 2018 | Restated 2017 Results |
|--|------|-----------------------|
| The Boeing Company | | |

| | | |
|--------------------------------------|-----------------|---------|
| Revenue | \$96.0 - 98.0 | \$94.0 |
| GAAP Earnings Per Share | \$15.90 - 16.10 | \$13.85 |
| Core Earnings Per Share* | \$13.80 - 14.00 | \$12.33 |
| Operating Cash Flow | ~\$15.0 | \$13.3 |
| Commercial Airplanes | | |
| Deliveries | 810 - 815 | 763 |
| Revenue | \$59.5 - 60.5 | \$58.0 |
| Operating Margin | >11.0% | 9.4% |
| Defense, Space & Security | | |
| Revenue | \$21.5 - 22.5 | \$20.6 |
| Operating Margin | ~11.0% | 10.7% |
| Global Services | | |
| Revenue | \$15.0 - 15.5 | \$14.6 |
| Operating Margin | ~15.5% | 15.4% |
| Boeing Capital | | |
| Portfolio Size | Stable | \$3.0 |
| Revenue | ~\$0.2 | \$0.3 |
| Pre-Tax Earnings | ~\$0.05 | \$0.1 |
| Research & Development | ~\$3.7 | \$3.2 |
| Capital Expenditures | ~\$2.2 | \$1.7 |
| Pension Expense ¹ | ~\$0.1 | \$0.4 |
| Effective Tax Rate | ~16.0% | 16.3% |

¹ Approximately \$1.4 billion of pension expense is expected to be allocated to the business segments

* Non-GAAP measures. Complete definitions of Boeing's non-GAAP measures are on page 7, "Non-GAAP Measures Disclosures."

Non-GAAP Measures Disclosures

We supplement the reporting of our financial information determined under Generally Accepted Accounting Principles in the United States of America (GAAP) with certain non-GAAP financial information. The non-GAAP financial information presented excludes certain significant items that may not be indicative of, or are unrelated to, results from our ongoing business operations. We believe that these non-GAAP measures provide investors with additional insight into the company's ongoing business performance. These non-GAAP measures should not be considered in isolation or as a substitute for the related GAAP measures, and other companies may define such measures differently. We encourage investors to review our financial statements and publicly-filed reports in their entirety and not to rely on any single financial measure. The following definitions are provided:

Core Operating Earnings, Core Operating Margin and Core Earnings Per Share

Core operating earnings is defined as GAAP *earnings from operations* excluding *unallocated pension and other postretirement benefit expense*. Core operating margin is defined as core operating earnings expressed as a percentage of revenue. Core earnings per share is defined as GAAP *diluted earnings per share* excluding the net earnings per share impact of *unallocated pension and other postretirement benefit expense*. *Unallocated pension and other postretirement benefit expense* represents the portion of pension and other post-retirement costs that are not recognized by business segments for segment reporting purposes. Pension costs, comprising service and prior service costs computed in accordance with GAAP are allocated to Commercial Airplanes and BGS businesses supporting commercial customers. Pension costs allocated to BDS and BGS businesses supporting government customers are computed in accordance with U.S. Government Cost Accounting Standards (CAS), which employ different actuarial assumptions and accounting conventions than GAAP. CAS costs are allocable to government contracts. Other postretirement benefit costs are allocated to all business segments based on CAS, which is

generally based on benefits paid. Management uses core operating earnings, core operating margin and core earnings/per share for purposes of evaluating and forecasting underlying business performance. Management believes these core earnings measures provide investors additional insights into operational performance as they exclude unallocated pension and post-retirement costs, which primarily represent costs driven by market factors and costs not allocable to government contracts. A reconciliation between the GAAP and non-GAAP measures is provided on page 14.

Free Cash Flow

Free cash flow is defined as GAAP *operating cash flow* without capital expenditures for *property, plant and equipment additions*. Management believes free cash flow provides investors with an important perspective on the cash available for shareholders, debt repayment, and acquisitions after making the capital investments required to support ongoing business operations and long term value creation. Free cash flow does not represent the residual cash flow available for discretionary expenditures as it excludes certain mandatory expenditures such as repayment of maturing debt. Management uses free cash flow as a measure to assess both business performance and overall liquidity. Table 2 provides a reconciliation between GAAP operating cash flow and free cash flow.

Adoption of ASC 606 and ASC 715

We are adopting Accounting Standards Update Nos. 2014-09, *Revenue from Contracts with Customers* (ASC 606) and ASU 2017-07, *Compensation - Retirement Benefits (Topic 715): Improving the Presentation of Net Periodic Pension Cost and Net Periodic Postretirement Benefit Cost* (ASC 715) in the first quarter of 2018. The following definition reflects the changes to Non-GAAP measures as a result of the adoption of those standards.

Core Operating Earnings, Core Operating Margin and Core Earnings Per Share

Core operating earnings is defined as GAAP *earnings from operations* excluding the *FAS/CAS service cost adjustment*. The *FAS/CAS service cost adjustment* represents the difference between the FAS pension and postretirement service costs calculated under GAAP and costs allocated to the business segments. Core operating margin is defined as core operating earnings expressed as a percentage of revenue. Core earnings per share is defined as GAAP *diluted earnings per share* excluding the net earnings per share impact of the *FAS/CAS service cost adjustment* and *Non-operating pension and postretirement expenses*. Non-operating pension and postretirement expenses represent the components of net periodic benefit costs other than service cost. Pension costs, comprising service and prior service costs computed in accordance with GAAP are allocated to Commercial Airplanes and BGS businesses supporting commercial customers. Pension costs allocated to BDS and BGS businesses supporting government customers are computed in accordance with U.S. Government Cost Accounting Standards (CAS), which employ different actuarial assumptions and accounting conventions than GAAP. CAS costs are allocable to government contracts. Other postretirement benefit costs are allocated to all business segments based on CAS, which is generally based on benefits paid. Management uses core operating earnings, core operating margin and core earnings/per share for purposes of evaluating and forecasting underlying business performance. Management believes these core earnings measures provide investors additional insights into operational performance as they exclude non-service pension and post-retirement costs, which primarily represent costs driven by market factors and costs not allocable to government contracts. A reconciliation between the GAAP and non-GAAP measures is provided on pages 17-18.

Caution Concerning Forward-Looking Statements

This press release contains "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Words such as "may," "should," "expects," "intends," "projects," "plans," "believes," "estimates," "targets," "anticipates," and similar expressions generally identify these forward-looking statements. Examples of forward-looking statements include statements relating to our future financial condition and operating results, as well as any other statement that does not directly relate to any historical or current fact. Forward-looking statements are based on expectations and assumptions that we believe to be reasonable when made, but that may not prove to be accurate. These statements are not guarantees and are subject to risks, uncertainties, and changes in circumstances that are difficult to predict. Many factors could cause actual results to differ materially and adversely from these forward-looking statements. Among these factors are risks related to:

(1) general conditions in the economy and our industry, including those due to regulatory changes; (2) our reliance on our commercial airline customers; (3) the overall health of our aircraft production system, planned commercial aircraft production rate changes, our commercial development and derivative aircraft programs, and our aircraft being subject to stringent performance and reliability standards; (4) changing budget and appropriation levels and acquisition priorities of the U.S. government; (5) our dependence on U.S. government contracts; (6) our reliance on fixed-price contracts; (7) our reliance on cost-type contracts; (8) uncertainties concerning contracts that include in-orbit incentive payments; (9) our dependence on our subcontractors and suppliers, as well as the availability of raw materials; (10) changes in accounting estimates; (11) changes in the competitive landscape in our markets; (12) our non-U.S. operations, including sales to non-U.S. customers; (13) threats to the security of our or our customers' information; (14) potential adverse developments in new or pending litigation and/or government investigations; (15) customer and aircraft concentration in our customer financing portfolio; (16) changes in our ability to obtain debt on commercially reasonable terms and at competitive rates; (17) realizing the anticipated benefits of mergers, acquisitions, joint ventures/strategic alliances or divestitures; (18) the adequacy of our insurance coverage to cover significant risk exposures; (19) potential business disruptions, including those related to physical security threats, information technology or cyber-attacks, epidemics, sanctions or natural disasters; (20) work stoppages or other labor disruptions; (21) substantial pension and other postretirement benefit obligations; (22) potential environmental liabilities.

Additional information concerning these and other factors can be found in our filings with the Securities and Exchange Commission, including our most recent Annual Report on Form 10-K, Quarterly Reports on Form 10-Q and Current Reports on Form 8-K. Any forward-looking statement speaks only as of the date on which it is made, and we assume no obligation to update or revise any forward-looking statement, whether as a result of new information, future events, or otherwise, except as required by law.

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The Boeing Company and Subsidiaries
Consolidated Statements of Operations
(Unaudited)

| | Twelve months ended | | Three months ended | |
|---|---------------------|----------|--------------------|----------|
| | December 31 | | December 31 | |
| <i>(Dollars in millions, except per share data)</i> | 2017 | 2016 | 2017 | 2016 |
| Sales of products | \$83,204 | \$84,399 | \$22,720 | \$20,836 |
| Sales of services | 10,188 | 10,172 | 2,648 | 2,450 |
| Total revenues | 93,392 | 94,571 | 25,368 | 23,286 |
| Cost of products | (68,365) | (72,713) | (18,509) | (17,596) |
| Cost of services | (7,631) | (8,018) | (1,901) | (1,855) |
| Boeing Capital interest expense | (70) | (59) | (17) | (13) |
| Total costs and expenses | (76,066) | (80,790) | (20,427) | (19,464) |
| | 17,326 | 13,781 | 4,941 | 3,822 |
| Income from operating investments, net | 204 | 303 | 35 | 83 |
| General and administrative expense | (4,094) | (3,616) | (1,206) | (999) |
| Research and development expense, net | (3,179) | (4,627) | (761) | (726) |
| Gain/(loss) on dispositions, net | 21 | (7) | 21 | 3 |
| Earnings from operations | 10,278 | 5,834 | 3,030 | 2,183 |
| Other income/(loss), net | 129 | 40 | 35 | (1) |
| Interest and debt expense | (360) | (306) | (93) | (79) |
| Earnings before income taxes | 10,047 | 5,568 | 2,972 | 2,103 |

| | | | | |
|---|----------------|---------|----------------|---------|
| Income tax (expense)/benefit | (1,850) | (673) | 160 | (472) |
| Net earnings | \$8,197 | \$4,895 | \$3,132 | \$1,631 |
| Basic earnings per share | \$13.60 | \$7.70 | \$5.25 | \$2.63 |
| Diluted earnings per share | \$13.43 | \$7.61 | \$5.18 | \$2.59 |
| Cash dividends paid per share | \$5.68 | \$4.36 | \$1.42 | \$1.09 |
| Weighted average diluted shares (millions) | 610.7 | 643.8 | 605.1 | 630.3 |

The Boeing Company and Subsidiaries
Consolidated Statements of Financial Position
(Unaudited)

| <i>(Dollars in millions, except per share data)</i> | December 31 | December 31 |
|---|--------------------|-------------|
| | 2017 | 2016 |
| Assets | | |
| Cash and cash equivalents | \$8,813 | \$8,801 |
| Short-term and other investments | 1,179 | 1,228 |
| Accounts receivable, net | 10,516 | 8,832 |
| Current portion of customer financing, net | 309 | 428 |
| Inventories, net of advances and progress billings | 44,344 | 43,199 |
| Total current assets | 65,161 | 62,488 |
| Customer financing, net | 2,740 | 3,773 |
| Property, plant and equipment, net | 12,672 | 12,807 |
| Goodwill | 5,559 | 5,324 |
| Acquired intangible assets, net | 2,573 | 2,540 |
| Deferred income taxes | 341 | 332 |
| Investments | 1,260 | 1,317 |
| Other assets, net of accumulated amortization of \$482 and \$497 | 2,027 | 1,416 |
| Total assets | \$92,333 | \$89,997 |
| Liabilities and equity | | |
| Accounts payable | \$12,202 | \$11,190 |
| Accrued liabilities | 15,292 | 14,691 |
| Advances and billings in excess of related costs | 27,440 | 23,869 |
| Short-term debt and current portion of long-term debt | 1,335 | 384 |
| Total current liabilities | 56,269 | 50,134 |
| Deferred income taxes | 1,839 | 1,338 |
| Accrued retiree health care | 5,545 | 5,916 |
| Accrued pension plan liability, net | 16,471 | 19,943 |
| Other long-term liabilities | 2,015 | 2,221 |
| Long-term debt | 9,782 | 9,568 |
| Shareholders' equity: | | |
| Common stock, par value \$5.00 – 1,200,000,000 shares authorized; 1,012,261,159 shares issued | 5,061 | 5,061 |
| Additional paid-in capital | 6,804 | 4,762 |
| Treasury stock, at cost | (43,454) | (36,097) |
| Retained earnings | 45,320 | 40,714 |
| Accumulated other comprehensive loss | (13,376) | (13,623) |
| Total shareholders' equity | 355 | 817 |
| Noncontrolling interests | 57 | 60 |
| Total equity | 412 | 877 |
| Total liabilities and equity | \$92,333 | \$89,997 |

The Boeing Company and Subsidiaries
Consolidated Statements of Cash Flows

(Unaudited)

Twelve months ended
December 31

| <i>(Dollars in millions)</i> | 2017 | 2016 |
|---|-----------------|-------------|
| Cash flows – operating activities: | | |
| Net earnings | \$8,197 | \$4,895 |
| Adjustments to reconcile net earnings to net cash provided by operating activities: | | |
| Non-cash items – | | |
| Share-based plans expense | 202 | 190 |
| Depreciation and amortization | 2,069 | 1,910 |
| Investment/asset impairment charges, net | 113 | 90 |
| Customer financing valuation expense/(benefit) | 2 | (7) |
| (Gain)/loss on dispositions, net | (21) | 7 |
| Other charges and credits, net | 287 | 369 |
| Changes in assets and liabilities – | | |
| Accounts receivable | (1,821) | 112 |
| Inventories, net of advances and progress billings | (1,085) | 3,755 |
| Accounts payable | 130 | 622 |
| Accrued liabilities | 573 | 726 |
| Advances and billings in excess of related costs | 3,570 | (493) |
| Income taxes receivable, payable and deferred | 857 | (810) |
| Other long-term liabilities | 94 | (68) |
| Pension and other postretirement plans | (582) | 153 |
| Customer financing, net | 1,017 | (696) |
| Other | (258) | (256) |
| Net cash provided by operating activities | 13,344 | 10,499 |
| Cash flows – investing activities: | | |
| Property, plant and equipment additions | (1,739) | (2,613) |
| Property, plant and equipment reductions | 92 | 38 |
| Acquisitions, net of cash acquired | (324) | (297) |
| Contributions to investments | (3,601) | (1,719) |
| Proceeds from investments | 3,639 | 1,209 |
| Purchase of distribution rights | (131) | |
| Other | 2 | 2 |
| Net cash used by investing activities | (2,062) | (3,380) |
| Cash flows – financing activities: | | |
| New borrowings | 2,077 | 1,325 |
| Debt repayments | (953) | (1,359) |
| Repayments of distribution rights and other asset financing | | (24) |
| Stock options exercised | 311 | 321 |
| Employee taxes on certain share-based payment arrangements | (132) | (93) |
| Common shares repurchased | (9,236) | (7,001) |
| Dividends paid | (3,417) | (2,756) |
| Net cash used by financing activities | (11,350) | (9,587) |
| Effect of exchange rate changes on cash and cash equivalents | 80 | (33) |
| Net decrease in cash and cash equivalents | 12 | (2,501) |
| Cash and cash equivalents at beginning of year | 8,801 | 11,302 |
| Cash and cash equivalents at end of period | \$8,813 | \$8,801 |

The Boeing Company and Subsidiaries
Summary of Business Segment Data

(Unaudited)

| <i>(Dollars in millions)</i> | Twelve months ended | | Three months ended | |
|--|---------------------|----------|--------------------|----------|
| | December 31 | | December 31 | |
| | 2017 | 2016 | 2017 | 2016 |
| Revenues: | | | | |
| Commercial Airplanes | \$56,729 | \$58,012 | \$15,466 | \$14,382 |
| Defense, Space & Security | 21,057 | 22,563 | 5,537 | 5,282 |
| Global Services | 14,639 | 13,925 | 4,001 | 3,417 |
| Boeing Capital | 307 | 298 | 73 | 87 |
| Unallocated items, eliminations and other | 660 | (227) | 291 | 118 |
| Total revenues | \$93,392 | \$94,571 | \$25,368 | \$23,286 |
| Earnings from operations: | | | | |
| Commercial Airplanes | \$5,432 | \$1,995 | \$1,784 | \$1,191 |
| Defense, Space & Security | 2,223 | 1,966 | 553 | 523 |
| Global Services | 2,256 | 2,177 | 617 | 568 |
| Boeing Capital | 114 | 59 | 27 | 23 |
| Segment operating profit | 10,025 | 6,197 | 2,981 | 2,305 |
| Unallocated items, eliminations and other | 253 | (363) | 49 | (122) |
| Earnings from operations | 10,278 | 5,834 | 3,030 | 2,183 |
| Other income/(loss), net | 129 | 40 | 35 | (1) |
| Interest and debt expense | (360) | (306) | (93) | (79) |
| Earnings before income taxes | 10,047 | 5,568 | 2,972 | 2,103 |
| Income tax expense | (1,850) | (673) | 160 | (472) |
| Net earnings | \$8,197 | \$4,895 | \$3,132 | \$1,631 |
| Research and development expense, net: | | | | |
| Commercial Airplanes | \$2,247 | \$3,706 | \$492 | \$554 |
| Defense, Space & Security | 834 | 815 | 235 | 149 |
| Global Services | 140 | 153 | 39 | 27 |
| Other | (42) | (47) | (5) | (4) |
| Total research and development expense, net | \$3,179 | \$4,627 | \$761 | \$726 |
| Unallocated items, eliminations and other | | | | |
| Share-based plans | (\$77) | (\$66) | (\$10) | (\$16) |
| Deferred compensation | (240) | (46) | (66) | (8) |
| Amortization of previously capitalized interest | (98) | (94) | (26) | (23) |
| Eliminations and other unallocated items | (640) | (527) | (203) | (194) |
| Sub-total (included in core operating earnings) | (1,055) | (733) | (305) | (241) |
| Pension | 1,120 | 217 | 312 | 88 |
| Postretirement | 188 | 153 | 42 | 31 |
| Total unallocated items, eliminations and other | \$253 | (\$363) | \$49 | (\$122) |

The Boeing Company and Subsidiaries
Operating and Financial Data

(Unaudited)

Twelve months ended

Three months ended

| Deliveries | December 31 | | December 31 | |
|----------------------|-------------|------------|-------------|------------|
| | 2017 | 2016 | 2017 | 2016 |
| Commercial Airplanes | | | | |
| 737 | 529 | 490 | 148 | 122 |
| 747 | 14 (1) | 9 (3) | 6 | 1 |
| 767 | 10 | 13 | 3 | 3 |
| 777 | 74 | 99 | 16 | 26 |
| 787 | 136 | 137 | 36 | 33 |
| Total | 763 | 748 | 209 | 185 |

Note: Deliveries under operating lease are identified by parentheses.

| Defense, Space & Security | | | | |
|---------------------------------|----|----|----|---|
| AH-64 Apache (New) | 11 | 31 | 3 | 6 |
| AH-64 Apache (Remanufactured) | 57 | 34 | 14 | 7 |
| C-17 Globemaster III | | 4 | | |
| CH-47 Chinook (New) | 9 | 25 | 3 | 8 |
| CH-47 Chinook (Renewed) | 35 | 25 | 7 | 2 |
| F-15 Models | 16 | 15 | 5 | 4 |
| F/A-18 Models | 23 | 25 | 5 | 5 |
| P-8 Models | 19 | 18 | 5 | 5 |
| C-40A | | 1 | | 1 |
| Commercial and Civil Satellites | 3 | 5 | | 2 |
| Military Satellites | 1 | 2 | 1 | |

| | December 31 | December 31 |
|--|------------------|------------------|
| | 2017 | 2016 |
| Total backlog (Dollars in millions) | | |
| Commercial Airplanes | \$421,345 | \$413,036 |
| Defense, Space & Security | 49,577 | 44,825 |
| Global Services | 17,223 | 15,631 |
| Total backlog | \$488,145 | \$473,492 |
| Contractual backlog | \$470,241 | \$458,277 |
| Unobligated backlog | 17,904 | 15,215 |
| Total backlog | \$488,145 | \$473,492 |
| Workforce | 141,300 | 150,500 |

The Boeing Company and Subsidiaries Reconciliation of Non-GAAP Measures (Unaudited)

The tables provided below reconcile the non-GAAP financial measures core operating earnings, core operating margin, and core earnings per share with the most directly comparable GAAP financial measures, earnings from operations, operating margin, and diluted earnings per share. See page 7 of this release for additional information on the use of these non-GAAP financial measures.

(Dollars in millions, except per share data)

| | Fourth Quarter | | Full Year | |
|--|-----------------|----------|-----------------|----------|
| | 2017 | 2016 | 2017 | 2016 |
| Revenues | \$25,368 | \$23,286 | \$93,392 | \$94,571 |
| GAAP Earnings From Operations | 3,030 | 2,183 | 10,278 | 5,834 |
| Unallocated Pension Income | (312) | (88) | (1,120) | (217) |
| Unallocated Other Postretirement Benefit Income | (42) | (31) | (188) | (153) |
| Unallocated Pension and Other Postretirement Benefit Income | (354) | (119) | (1,308) | (370) |

| | | | | |
|---|-----------------|----------|-----------------|----------|
| Core Operating Earnings (non-GAAP) | \$2,676 | \$2,064 | \$8,970 | \$5,464 |
| GAAP Diluted Earnings Per Share | \$5.18 | \$2.59 | \$13.43 | \$7.61 |
| Unallocated Pension Income | (\$0.51) | (\$0.14) | (\$1.83) | (\$0.33) |
| Unallocated Postretirement Benefit Income | (\$0.07) | (\$0.05) | (\$0.31) | (\$0.24) |
| Provision for deferred income taxes on adjustments⁽¹⁾ | \$0.20 | \$0.07 | \$0.75 | \$0.20 |
| Core Earnings Per Share (non-GAAP) | \$4.80 | \$2.47 | \$12.04 | \$7.24 |
| Weighted Average Diluted Shares (millions) | 605.1 | 630.3 | 610.7 | 643.8 |

(1) The income tax impact is calculated using the tax rate in effect for the non-GAAP adjustments.

The Boeing Company and Subsidiaries Consolidated Statements of Operations - Restated (Unaudited)

The Company is adopting two new accounting standards, as previously planned, in the first quarter of 2018, the revenue recognition standard (ASC 606) and the pension and postretirement accounting changes (ASC 715). The restated amounts below reflect the impact of the adoption of ASC 606 and ASC 715.

| <i>(Dollars in millions, except per share data)</i> | 2017 | Q4 2017 | Q3 2017 | Q2 2017 | Q1 2017 | 2016 |
|---|-------------|----------------|----------------|----------------|----------------|-------------|
| Total revenues | \$94,005 | \$24,770 | \$24,223 | \$23,051 | \$21,961 | \$93,496 |
| Total costs and expenses | (76,612) | (19,881) | (19,956) | (18,702) | (18,073) | (79,026) |
| | 17,393 | 4,889 | 4,267 | 4,349 | 3,888 | 14,470 |
| Income from operating investments, net | 204 | 35 | 49 | 39 | 81 | 303 |
| General and administrative expense | (4,095) | (1,205) | (918) | (1,043) | (929) | (3,613) |
| Research and development expense, net | (3,179) | (762) | (768) | (813) | (836) | (4,626) |
| Gain/(loss) on dispositions, net | 21 | 21 | — | (2) | 2 | (7) |
| Earnings from operations | 10,344 | 2,978 | 2,630 | 2,530 | 2,206 | 6,527 |
| Other income/(loss), net | 123 | 32 | 40 | 25 | 26 | (438) |
| Interest and debt expense | (360) | (93) | (87) | (93) | (87) | (306) |
| Earnings before income taxes | 10,107 | 2,917 | 2,583 | 2,462 | 2,145 | 5,783 |
| Income tax (expense)/benefit | (1,649) | 403 | (773) | (713) | (566) | (749) |
| Net earnings | \$8,458 | \$3,320 | \$1,810 | \$1,749 | \$1,579 | \$5,034 |
| Basic earnings per share | \$14.03 | \$5.57 | \$3.03 | \$2.91 | \$2.57 | \$7.92 |
| Diluted earnings per share | \$13.85 | \$5.49 | \$2.99 | \$2.87 | \$2.54 | \$7.83 |
| Cash dividends paid per share | \$5.68 | \$1.42 | \$1.42 | \$1.42 | \$1.42 | \$4.36 |
| Weighted average diluted shares (millions) | 610.7 | 605.1 | 606.3 | 609.6 | 621.2 | 643.8 |
| Core earnings per share (non-GAAP)* | \$12.33 | \$5.07 | \$2.62 | \$2.49 | \$2.17 | \$6.94 |

* Non-GAAP measures. Complete definitions of Boeing's non-GAAP measures are on page 7, "Non-GAAP Measures Disclosures."

The Boeing Company and Subsidiaries Summary of Business Segment Data - Restated (Unaudited)

The restated amounts below reflect the impact of the adoption of ASC 606 and ASC 715.

| <i>(Dollars in millions)</i> | 2017 | Q4 2017 | Q3 2017 | Q2 2017 | Q1 2017 | 2016 |
|---|----------------|----------------|----------------|----------------|----------------|----------------|
| Revenues: | | | | | | |
| Commercial Airplanes | \$58,014 | \$15,388 | \$15,393 | \$14,280 | \$12,953 | \$59,378 |
| Defense, Space & Security | 20,561 | 5,257 | 5,050 | 5,142 | 5,112 | 20,180 |
| Global Services | 14,581 | 3,797 | 3,579 | 3,552 | 3,653 | 13,819 |
| Boeing Capital | 307 | 73 | 70 | 72 | 92 | 298 |
| Unallocated items, eliminations and other | 542 | 255 | 131 | 5 | 151 | (179) |
| Total revenues | 94,005 | 24,770 | 24,223 | 23,051 | 21,961 | 93,496 |
| Earnings from operations: | | | | | | |
| Commercial Airplanes | 5,452 | 1,787 | 1,513 | 1,282 | 870 | 1,981 |
| Defense, Space & Security | 2,193 | 544 | 486 | 614 | 549 | 1,678 |
| Global Services | 2,246 | 559 | 495 | 569 | 623 | 2,159 |
| Boeing Capital | 114 | 27 | 23 | 25 | 39 | 59 |
| Segment operating profit | 10,005 | 2,917 | 2,517 | 2,490 | 2,081 | 5,877 |
| Unallocated items, eliminations and other | (1,099) | (328) | (233) | (317) | (221) | (707) |
| FAS/CAS service cost adjustment | 1,438 | 389 | 346 | 357 | 346 | 1,357 |
| Earnings from operations | 10,344 | 2,978 | 2,630 | 2,530 | 2,206 | 6,527 |
| Other income/(loss), net | 123 | 32 | 40 | 25 | 26 | (438) |
| Interest and debt expense | (360) | (93) | (87) | (93) | (87) | (306) |
| Earnings before income taxes | 10,107 | 2,917 | 2,583 | 2,462 | 2,145 | 5,783 |
| Income tax (expense)/benefit | (1,649) | 403 | (773) | (713) | (566) | (749) |
| Net earnings | \$8,458 | \$3,320 | \$1,810 | \$1,749 | \$1,579 | \$5,034 |

Additional information:

Unallocated items, eliminations and other:

| | | | | | | |
|--|------------------|----------------|----------------|----------------|----------------|----------------|
| Share-based plans | (\$77) | (\$10) | (\$21) | (\$25) | (\$21) | (\$66) |
| Deferred compensation | (240) | (66) | (78) | (46) | (50) | (46) |
| Amortization of previously capitalized interest | (96) | (28) | (22) | (22) | (24) | (106) |
| Eliminations and other unallocated items | (686) | (224) | (112) | (224) | (126) | (489) |
| Unallocated items, eliminations and other | (\$1,099) | (\$328) | (\$233) | (\$317) | (\$221) | (\$707) |

FAS/CAS service cost adjustment:

| | | | | | | |
|--|----------------|--------------|--------------|--------------|--------------|----------------|
| Pension | \$1,127 | \$316 | \$271 | \$278 | \$262 | \$1,029 |
| Postretirement | 311 | 73 | 75 | 79 | 84 | 328 |
| FAS/CAS service cost adjustment | \$1,438 | \$389 | \$346 | \$357 | \$346 | \$1,357 |

Other income/(loss), net:

| | | | | | | |
|--------------------------------------|--------------|-------------|-------------|-------------|-------------|----------------|
| Other income | \$129 | \$35 | \$45 | \$27 | \$22 | \$40 |
| Non-operating pension expense | 117 | 29 | 26 | 28 | 34 | (327) |
| Non-operating postretirement expense | (123) | (32) | (31) | (30) | (30) | (151) |
| Other income/(loss), net | \$123 | \$32 | \$40 | \$25 | \$26 | (\$438) |

The Boeing Company and Subsidiaries
Reconciliation of Non-GAAP Measures - Restated
(Unaudited)

The tables provided below reconcile the non-GAAP financial measures core operating earnings, core operating margin, and core earnings per share with the most directly comparable GAAP financial measures, earnings from operations, operating margin, and diluted earnings per share as restated after the adoption of ASC 606 and ASC 715. See page 7 of this release for additional information on the use of these non-GAAP financial measures.

| | Guidance | Full Year | Full Year |
|--|----------|-----------|-----------|
|--|----------|-----------|-----------|

(Dollars in millions, except per share data)

| | 2018 | | 2017 | | 2016 | |
|---|-------------------|------------------------|------------------|-----------------|------------------|-----------------|
| | \$ millions | Per Share | \$ millions | Per Share | \$ millions | Per Share |
| Revenues | | | \$94,005 | | \$93,496 | |
| Earnings from operations (GAAP) | | | 10,344 | | 6,527 | |
| Operating margins | | | 11.0% | | 7.0% | |
| FAS/CAS service cost adjustment: | | | | | | |
| Pension FAS/CAS service cost adjustment ⁽¹⁾ | | | (1,127) | | (1,029) | |
| Postretirement FAS/CAS service cost adjustment ⁽¹⁾ | | | (311) | | (328) | |
| FAS/CAS service cost adjustment | ~(\$1,395) | | (\$1,438) | | (\$1,357) | |
| Core operating earnings (non-GAAP) | | | 8,906 | | 5,170 | |
| Core operating margins (non-GAAP) | | | 9.5% | | 5.5% | |
| Diluted earnings per share (GAAP) | | \$15.90 - 16.10 | | \$13.85 | | \$7.83 |
| Pension FAS/CAS service cost adjustment ⁽¹⁾ | | | (1,127) | (\$1.84) | (1,029) | (\$1.60) |
| Postretirement FAS/CAS service cost adjustment ⁽¹⁾ | ~(\$1,395) | | (311) | (\$0.51) | (328) | (\$0.51) |
| Non-operating pension expense ⁽¹⁾ | | | (117) | (\$0.19) | 327 | \$0.51 |
| Non-operating postretirement expense ⁽¹⁾ | ~(\$170) | | 123 | \$0.20 | 151 | \$0.23 |
| Provision for deferred income taxes on adjustments ⁽²⁾ | | | 501 | \$0.82 | 308 | \$0.48 |
| Subtotal of adjustments | | (\$2.10) | (\$931) | (\$1.52) | (\$571) | (\$0.89) |
| Core earnings per share (non-GAAP) | | \$13.80 - 14.00 | | \$12.33 | | \$6.94 |
| Weighted average diluted shares (in millions) | 585 - 590 | | | 610.7 | | 643.8 |

(1) Prior to the implementation of ASC 715, these categories were previously called unallocated pension and postretirement expenses.

(2) The income tax impact is calculated using the tax rate in effect for non-GAAP adjustments.

The Boeing Company and Subsidiaries Reconciliation of Non-GAAP Measures - Restated (Unaudited)

The tables provided below reconcile the non-GAAP financial measures core operating earnings, core operating margin, and core earnings per share with the most directly comparable GAAP financial measures, earnings from operations, operating margin, and diluted earnings per share as restated after the adoption of ASC 606 and ASC 715. See page 7 of this release for additional information on the use of these non-GAAP financial measures.

(Dollars in millions, except per share data)

| | Q4 2017 | | Q3 2017 | | Q2 2017 | | Q1 2017 | |
|--|-------------|-----------|-------------|-----------|-------------|-----------|-------------|-----------|
| | \$ millions | Per Share | \$ millions | Per Share | \$ millions | Per Share | \$ millions | Per Share |
| Revenues | \$24,770 | | \$24,223 | | \$23,051 | | \$21,961 | |
| Earnings from operations (GAAP) | 2,978 | | 2,630 | | 2,530 | | 2,206 | |
| Operating margins | 12.0% | | 10.9% | | 11.0% | | 10.0% | |

**average
diluted
shares (in
millions)**

605.1

606.3

609.6

621.2

- (1) Prior to the implementation of ASC 715, these categories were previously called unallocated pension and postretirement expenses.
- (2) The income tax impact is calculated using the tax rate in effect for non-GAAP adjustments.
- (3) Includes \$2.10 per share related to the Tax Cuts and Jobs Act enacted into law in December 2017.

SOURCE Boeing
