# Boeing Reports Record Revenue and Backlog and Provides 2013 Guidance

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CHICAGO, Jan. 30, 2013 /PRNewswire/ --

### Fourth-Quarter 2012

- Core EPS (non-GAAP)\* of \$1.46 on strong operating performance; GAAP EPS of \$1.28
- Revenue rose to \$22.3 billion on increased commercial airplane deliveries

## Full Year 2012

- Core EPS (non-GAAP)\* of \$5.88 on record revenue of \$81.7 billion; GAAP EPS of \$5.11
- Operating cash flow rose to \$7.5 billion, including \$1.6 billion of pension contributions
- Backlog grew to a record \$390 billion including \$114 billion of orders during the year

### Outlook for 2013

- Core EPS (non-GAAP)\* guidance of \$6.10 to \$6.30; GAAP EPS guidance of \$5.00 to \$5.20
- Operating cash flow guidance of greater than \$6.5 billion includes \$1.5 billion of pension contributions

| Table 1. Summary Financial Results               |            |          |          |          |          |          |
|--------------------------------------------------|------------|----------|----------|----------|----------|----------|
|                                                  | Fourth Qua | rter     |          | Full Yea | r        |          |
| (Dollars in Millions, except per share data)     | 2012       | 2011     | Change   | 2012     | 2011     | Change   |
|                                                  |            |          |          |          |          |          |
| Revenues                                         | \$22,302   | \$19,555 | 14%      | \$81,698 | \$68,735 | 19%      |
| Non-GAAP *                                       |            |          |          |          |          |          |
| Core Operating Earnings                          | \$1,841    | \$1,690  | 9%       | \$7,210  | \$6,361  | 13%      |
| Core Operating Margin                            | 8.3%       | 8.6%     | (0.3)Pts | 8.8%     | 9.3%     | (0.5)Pts |
| Core Earnings Per Share                          | \$1.46     | \$1.92   | (24%)    | \$5.88   | \$5.79   | 2%       |
| Operating Cash Flow Before Pension Contributions | \$4,204    | \$2,962  | 42%      | \$9,058  | \$4,554  | 99%      |
|                                                  |            |          |          |          |          |          |
|                                                  |            |          |          |          |          |          |
| GAAP                                             |            |          |          |          |          |          |
| Earnings From Operations                         | \$1,629    | \$1,597  | 2%       | \$6,311  | \$5,844  | 8%       |
| Operating Margin                                 | 7.3%       | 8.2%     | (0.9)Pts | 7.7%     | 8.5%     | (0.8)Pts |
| Net Income                                       | \$978      | \$1,393  | (30%)    | \$3,900  | \$4,018  | (3%)     |
| Earnings per Share                               | \$1.28     | \$1.84   | (30%)    | \$5.11   | \$5.34   | (4%)     |
| Operating Cash Flow                              | \$4,167    | \$2,931  | 42%      | \$7,508  | \$4,023  | 87%      |
|                                                  |            |          |          |          |          |          |

\* Non-GAAP measures. New non-GAAP earnings measures (core operating earnings, core operating margin and core earnings per share) exclude certain components of pension and post retirement benefit expense that the company believes are not reflective of underlying business performance. Complete definitions of Boeing's use of non-GAAP measures begin on page 7, "Non-GAAP Measure Disclosures."

The Boeing Company (NYSE: BA) reported record fourth-guarter revenue of \$22.3 billion (Table 1) and core operating earnings (non-GAAP) that increased by 9 percent to \$1.8 billion, driven by strong performance across the company's businesses and higher deliveries of commercial airplanes. Fourth-quarter 2012 core earnings per share (non-GAAP) of \$1.46 increased 4 percent\* from the same period last year when excluding a \$0.52 per share impact related to a favorable tax settlement recognized in the fourth-quarter 2011. The company reported fourth-quarter earnings from operations of \$1.6 billion and earnings per share of \$1.28.

Core operating earnings (non-GAAP) rose 13 percent in the full-year to \$7.2 billion, compared to \$6.4 billion in 2011. 2012 core earnings per share (non-GAAP) of \$5.88 increased 12 percent\* from 2011 when excluding the impact of the 2011 favorable tax settlement (\$0.53 per share for the year). Full-year 2012 revenue was a record \$81.7 billion, with earnings from operations of \$6.3 billion and earnings per share of \$5.11.

Core earnings per share guidance (non-GAAP) for 2013 is set at between \$6.10 and \$6.30, while earnings per share guidance is established at between \$5.00 and \$5.20. Revenue guidance is between \$82 and \$85 billion and operating cash flow is expected to be greater than \$6.5 billion, which includes \$1.5 billion of discretionary pension contributions.

"Strong fourth-guarter operating performance capped a year of significant growth and solid execution, driving higher earnings and cash flow for our company," said Boeing Chairman, President and Chief Executive Officer Jim McNerney. "In a year of considerable achievement, Boeing was the commercial aviation market leader for both orders and deliveries, with more than 600 airplanes delivered, including the first three Charleston-built 787 Dreamliners. Significant new international orders for Defense, Space & Security and more than 900 orders for the 737 MAX also contributed to our record company backlog."

"Our first order of business for 2013 is to resolve the battery issue on the 787 and return the airplanes safely to

service with our customers. At the same time, we remain focused on our ongoing priorities of profitable ramp up in commercial airplane production, successful execution of our development programs, and continued growth in core, adjacent and international defense and space markets."

| Table 2. Cash Flow                                |                |         |           |           |  |
|---------------------------------------------------|----------------|---------|-----------|-----------|--|
|                                                   | Fourth Quarter |         | Full Year |           |  |
| (Millions)                                        | 2012           | 2011    | 2012      | 2011      |  |
|                                                   |                |         |           |           |  |
| Operating Cash Flow Before Pension Contributions* | \$4,204        | \$2,962 | \$9,058   | \$4,554   |  |
| Pension Contributions                             | (\$37)         | (\$31)  | (\$1,550) | (\$531)   |  |
| Operating Cash Flow                               | \$4,167        | \$2,931 | \$7,508   | \$4,023   |  |
| Less Additions to Property, Plant & Equipment     | (\$495)        | (\$571) | (\$1,703) | (\$1,713) |  |
| Free Cash Flow*                                   | \$3,672        | \$2,360 | \$5,805   | \$2,310   |  |

Operating cash flow in the quarter was \$4.2 billion, driven by higher commercial airplane deliveries, continued strong operating performance and timing of receipts and expenditures. Free cash flow was \$3.7 billion in the quarter (Table 2).

| Table 3. Cash, Marketable Securities and Debt Balances |        |        |
|--------------------------------------------------------|--------|--------|
|                                                        | Quart  | er-End |
| (Billions)                                             | 4Q12   | 3Q12   |
|                                                        |        |        |
| Cash                                                   | \$10.3 | \$6.6  |
| Marketable Securities <sup>1</sup>                     | \$3.2  | \$4.6  |
| Total                                                  | \$13.5 | \$11.2 |
|                                                        |        |        |
| Debt Balances:                                         | _      |        |
| The Boeing Company                                     | \$7.9  | \$8.6  |
| Boeing Capital Corporation                             | \$2.5  | \$2.6  |
| Total Consolidated Debt                                | \$10.4 | \$11.2 |

<sup>1</sup> Marketable securities consists primarily of time deposits due within one year classified as "short-term

investments."

Cash and investments in marketable securities totaled \$13.5 billion at year-end (Table 3), up from \$11.2 billion at the beginning of the quarter. Debt was \$10.4 billion, down from \$11.2 at the beginning of the quarter.

Total company backlog at year-end was a record \$390 billion, up from \$378 billion at the beginning of the quarter, and included net orders for the quarter of \$35 billion. Backlog is up \$35 billion from prior year-end, reflecting \$114 billion of net orders in 2012.

## Segment Results

## **Commercial Airplanes**

|                                 | Fourth Quarter |          |        | Full Year |          |        |
|---------------------------------|----------------|----------|--------|-----------|----------|--------|
| (Dollars in Millions)           | 2012           | 2011     | Change | 2012      | 2011     | Change |
| Commercial Airplanes Deliveries | 165            | 128      | 29%    | 601       | 477      | 26%    |
| Revenues                        | \$14,161       | \$10,695 | 32%    | \$49,127  | \$36,171 | 36%    |
| Earnings from Operations        | \$1,266        | \$981    | 29%    | \$4,711   | \$3,495  | 35%    |

Boeing Commercial Airplanes fourth-quarter revenue increased to \$14.2 billion and full-year revenue increased to a record \$49.1 billion on higher delivery volume. Fourth-quarter operating margin was 8.9 percent and full-year operating margin was 9.6 percent, both reflecting the dilutive impact of 787 and 747-8 deliveries and higher period costs partially offset by the higher volume and lower R&D (Table 4).

During the quarter, Commercial Airplanes achieved a five-per-month production rate on the 787 program and, as of year-end, had won over 1,000 firm orders for the 737 MAX since launch. The 737 program broke the company's single-year record for both orders and deliveries in 2012. During the year, Commercial Airplanes delivered the first 747-8 Intercontinental, began major assembly on the 787-9 and successfully executed a total of five production rate increases.

On January 16, 2013, the Federal Aviation Administration (FAA) issued an airworthiness directive that resulted in all in-service 787s temporarily ceasing operations. The company is committed to working with the FAA and other applicable regulatory authorities to return aircraft to service with the full confidence of customers and the traveling public. While production continues on the 787, the company is suspending deliveries until clearance is

## granted by the FAA.

Commercial Airplanes booked 394 net orders during the quarter. Backlog remains strong with nearly 4,400 airplanes valued at a record \$319 billion.

### **Boeing Defense, Space & Security**

|                                    | Fourth  | Quarter | Full Year |          |          |          |
|------------------------------------|---------|---------|-----------|----------|----------|----------|
| (Dollars in Millions)              | 2012    | 2011    | Change    | 2012     | 2011     | Change   |
| Revenues                           |         |         |           |          |          |          |
| Boeing Military Aircraft           | \$4,157 | \$3,949 | 5%        | \$16,384 | \$14,947 | 10%      |
| Network & Space Systems            | \$1,912 | \$1,961 | (2%)      | \$7,584  | \$8,654  | (12%     |
| Global Services & Support          | \$2,274 | \$2,561 | (11%)     | \$8,639  | \$8,375  | 3%       |
| Total BDS Revenues                 | \$8,343 | \$8,471 | (2%)      | \$32,607 | \$31,976 | 2%       |
| Earnings from Operations           |         |         |           |          |          |          |
| Boeing Military Aircraft           | \$336   | \$374   | (10%)     | \$1,581  | \$1,526  | 4%       |
| Network & Space Systems            | \$118   | \$168   | (30%)     | \$478    | \$679    | (30%     |
| Global Services & Support          | \$297   | \$323   | (8%)      | \$1,009  | \$953    | 6%       |
| Total BDS Earnings from Operations | \$751   | \$865   | (13%)     | \$3,068  | \$3,158  | (3%      |
| Operating Margins                  | 9.0%    | 10.2%   | (1.2)Pts  | 9.4%     | 9.9%     | (0.5)Pts |

Boeing Defense, Space & Security's (BDS) fourth-quarter revenue was \$8.3 billion, while operating margin was 9.0 percent (Table 5). For the full year, revenue was \$32.6 billion, while operating margin was 9.4 percent.

Boeing Military Aircraft (BMA) fourth-quarter revenue increased to \$4.2 billion, driven primarily by the KC-46 Tanker and P-8A programs. Operating margin decreased to 8.1 percent, driven by delivery mix. During the quarter, the U.S. Navy ordered 13 additional F/A-18 aircraft and BMA started production of the first KC-46 Tanker refueling boom.

Network & Space Systems (N&SS) fourth-quarter revenue was \$1.9 billion. Operating margin decreased to 6.2 percent, reflecting lower earnings on Ground-based Midcourse Defense and several satellite programs. During the quarter, N&SS was awarded a contract with NASA for the Space Launch System (SLS) and completed the preliminary design review for the SLS core stage and avionics.

Global Services & Support (GS&S) fourth-quarter revenue decreased to \$2.3 billion, primarily due to lower revenue in integrated logistics. Operating margin increased to 13.1 percent, reflecting improved performance in integrated logistics. During the quarter, GS&S was awarded the C-17 Globemaster III Integrated Sustainment Program from the U.S. Air Force and a contract to upgrade 68 F-15s for an international customer.

Backlog at BDS was \$71 billion, more than two times projected 2013 revenue.

## Additional Financial Information

| Table 6. Additional Financial Informat | ion     |         |           |         |
|----------------------------------------|---------|---------|-----------|---------|
|                                        | Fourth  | Quarter | Full Y    | 'ear    |
| (Dollars in Millions)                  | 2012    | 2011    | 2012      | 2011    |
|                                        |         |         |           |         |
| Revenues                               |         |         |           |         |
| Boeing Capital Corporation             | \$116   | \$104   | \$441     | \$520   |
| Other segment                          | \$40    | \$43    | \$133     | \$150   |
| Unallocated items and                  |         |         |           |         |
| eliminations                           | (\$358) | \$242   | (\$610)   | (\$82)  |
|                                        |         |         |           |         |
| Earnings from Operations               |         |         |           |         |
| Boeing Capital Corporation             | (\$20)  | (\$20)  | \$82      | \$113   |
| Other segment                          | \$44    | \$55    | (\$159)   | \$66    |
| Unallocated items and                  |         |         |           |         |
| eliminations                           | (\$412) | (\$284) | (\$1,391) | (\$988) |
|                                        |         |         |           |         |
| Other income, net                      | \$23    | (\$29)  | \$62      | \$47    |
| Interest and debt expense              | (\$117) | (\$124) | (\$463)   | (\$498) |
| Effective tax rate                     | 36.3%   | 3.9%    | 34.0%     | 25.6%   |

At year-end, Boeing Capital Corporation's (BCC) portfolio balance was \$4.1 billion, unchanged from the beginning of the quarter and down from \$4.3 billion at the beginning of the year. BCC's debt-to-equity ratio was

#### 5.0-to-1.

The loss in unallocated items and eliminations increased due to higher pension expense. Total pension expense for the fourth quarter was \$576 million up from \$344 million in the same period last year.

The company's income tax expense was \$557 million in the quarter, compared to \$57 million in the same period of last year. Fourth-quarter 2011 included a \$397 million non-cash gain due to an IRS settlement. The full year effective tax rate was 34 percent compared with 25.6 percent in 2011.

#### **Outlook**

The company's current 2013 financial guidance (Table 7) assumes no significant financial impact from the FAA directive. The guidance reflects continued strong core performance, generating an expected 5 percent increase in core earnings per share (non-GAAP).

| Table 7. Financial Outlook                        |               |
|---------------------------------------------------|---------------|
| (Dollars in Billions, except per-share data)      | 2013          |
|                                                   |               |
| The Boeing Company                                |               |
| Revenue                                           | \$82 - 85     |
| Core Earnings Per Share*                          | \$6.10 - 6.30 |
| Earnings Per Share                                | \$5.00 - 5.20 |
| Operating Cash Flow Before Pension Contributions* | > \$8         |
| Operating Cash Flow <sup>1</sup>                  | > \$6.5       |
| Boeing Commercial Airplanes                       |               |
| Deliveries <sup>2</sup>                           | 635 - 645     |
| Revenue                                           | \$51 - 53     |
| Operating Margin                                  | ~ 9.5%        |
| Boeing Defense, Space & Security                  |               |
| Revenue                                           |               |
| Boeing Military Aircraft                          | ~ \$15.5      |
| Network & Space Systems                           | ~ \$7.3       |
| Global Services & Support                         | ~ \$8.2       |
| Total BDS Revenue                                 | \$30.5 - 31.5 |
| Operating Margin                                  |               |
| Boeing Military Aircraft                          | ~ 9.0%        |
| Network & Space Systems                           | ~ 7.5%        |
| Global Services & Support                         | ~ 10.5%       |
| Total BDS Operating Margin                        | > 9.0%        |
| Boeing Capital Corporation                        |               |
| Portfolio Size                                    | Lower         |
| Revenue                                           | ~ \$0.3       |
| Return on Assets                                  | ~ 0.5%        |
| Research & Development                            | ~ \$3.4       |
| Capital Expenditures                              | \$2.3 - 2.5   |
| Pension Expense <sup>3</sup>                      | ~ \$3.2       |
| Effective Tax Rate                                | ~ 30%         |

<sup>1</sup> After discretionary cash pension contributions of \$1.5 billion and assuming new aircraft financings under \$0.5 billion.

<sup>2</sup> Assumes greater than 60 787 deliveries

<sup>3</sup> Approximately \$1.4 billion is expected to be recorded in unallocated items and eliminations

\* Non-GAAP measures. Complete definitions of Boeing's use of non-GAAP measures begin on page 7, "Non-GAAP Measure

Disclosures."

Boeing's 2013 revenue guidance is between \$82 and \$85 billion. Core earnings per share (non-GAAP) guidance for 2013 is set at between \$6.10 and \$6.30. Earnings per share guidance is established at between \$5.00 and \$5.20. Total pension expense in 2013 is expected to be approximately \$3.2 billion (of which approximately \$1.8 billion is expected to be recorded in core operating earnings with \$1.4 billion recorded in unallocated items and eliminations). Operating cash flow before pension contributions (non-GAAP) is expected to be greater than \$8 billion. Operating cash flow is expected to be greater than \$6.5 billion in 2013, including \$1.5 billion of discretionary pension contributions.

Commercial Airplanes' 2013 deliveries are expected to be between 635 and 645 airplanes, which includes greater than 60 787 deliveries. Commercial Airplanes' 2013 revenue is expected to be between \$51 and \$53

billion with operating margins of approximately 9.5 percent.

Defense, Space & Security's revenue for 2013 is expected to be between \$30.5 and \$31.5 billion with operating margins greater than 9 percent.

Boeing Capital Corporation expects that its aircraft finance portfolio will continue to decline in 2013, as new aircraft financing of less than \$0.5 billion is expected to be lower than normal portfolio runoff through customer payments and depreciation.

Boeing's 2013 R&D forecast is approximately \$3.4 billion. Capital expenditures for 2013 are expected to be between \$2.3 and \$2.5 billion. Boeing's effective tax rate is expected to be approximately 30 percent in 2013 reflecting the benefit of research and development credits for 2012 and 2013.

## Non-GAAP Measure Disclosures

We supplement the reporting of our financial information determined under U.S. generally accepted accounting principles (GAAP) with certain non-GAAP financial information. The non-GAAP financial information presented excludes certain significant items that may not be indicative of, or are unrelated to, results from our ongoing business operations. We believe that these non-GAAP measures provide investors with additional insight into the company's ongoing business performance. These non-GAAP measures should not be considered in isolation or as a substitute for the related GAAP measures, and other companies may define such measures differently. We encourage investors to review our financial statements and publicly-filed reports in their entirety and not to rely on any single financial measure. The following definitions are provided:

## Core Operating Earnings, Core Operating Margin and Core Earnings Per Share

Core operating earnings is defined as GAAP earnings from operations excluding unallocated pension and postretirement expense. Core operating margin is defined as core operating earnings expressed as a percentage of revenue. Core earnings per share is defined as GAAP *earnings per share* excluding the net earnings per share impact of unallocated pension and post-retirement expense. Unallocated pension and post-retirement expense represents the portion of pension and other post-retirement costs that are not recognized by business segments for segment reporting purposes. The business segments have traditionally been allocated pension and other post-retirement costs using U.S. government Cost Accounting Standards (CAS), which employ different actuarial assumptions and accounting conventions than GAAP. Beginning in 2013, pension costs at Commercial Airplanes will be allocated based on GAAP service and prior service costs instead of CAS. Defense Space & Security will continue to be allocated CAS pension costs which are allocable to government contracts. Other post-retirement costs will continue to be allocated to business segments based on CAS, which is generally based on benefits paid. Management uses core operating earnings, core operating margin and core earnings per share for purposes of evaluating and forecasting underlying business performance. Management believes these core earnings measures provide investors additional insights into operational performance as they exclude unallocated pension and post-retirement costs, which primarily represent costs driven by market factors and costs not allocable to government contracts.

## Increase in Core Earnings Per Share Excluding Favorable Tax Settlement

The company is disclosing the increase in core earnings per share in 2012 over 2011 excluding the impact of the favorable federal tax audit settlement in fourth quarter 2011. The company believes it is useful to occasionally exclude certain items that are not reflective of underlying business performance and that can distort period to period performance comparisons. Management uses similar measures for purposes of evaluating and forecasting underlying business performance.

## **Operating Cash Flow Before Pension Contributions**

Operating cash flow before pension contributions is defined as GAAP *operating cash flow* less *pension contributions*. Management believes operating cash flow before pension contributions provides additional insights into underlying business performance. Table 2 provides a reconciliation between GAAP operating cash flow and operating cash flow before pension contributions.

## Free Cash Flow

Free cash flow is defined as GAAP *operating cash flow* less capital expenditures for *property, plant and equipment additions*. Management believes free cash flow provides investors with an important perspective on the cash available for shareholders, debt repayment, and acquisitions after making the capital investments required to support ongoing business operations and long term value creation. Free cash flow does not represent the residual cash flow available for discretionary expenditures as it excludes certain mandatory expenditures such as repayment of maturing debt. Management uses free cash flow internally to assess both business performance and overall liquidity. Table 2 provides a reconciliation between GAAP operating cash flow and free cash flow.

#### Caution Concerning Forward-Looking Statements

This press release contains "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Words such as "may," "should," "expects," "intends," "projects," "plans," "believes," "estimates," "targets," "anticipates," and similar expressions are used to identify these forward-looking statements. Examples of forward-looking statements include statements relating to our future financial condition and operating results, as well as any other statement that does not directly relate to any historical or current fact. Forward-looking statements are based on our current expectations and assumptions, which may not prove to be accurate. These statements are not guarantees and are subject to risks, uncertainties, and changes in circumstances that are difficult to predict. Many factors could cause actual results to differ materially and adversely from these forward-looking statements. Among these factors are risks related to: (1) general conditions in the economy and our industry, including those due to regulatory changes; (2) our reliance on our commercial airline customers; (3) the overall health of our aircraft production system, planned production rate increases across multiple commercial airline programs, our commercial development and derivative aircraft programs, and our aircraft being subject to stringent performance and reliability standards; (4) changing acquisition priorities of the U.S. government; (5) our dependence on U.S. government contracts; (6) our reliance on fixed-price contracts; (7) our reliance on cost-type contracts; (8) uncertainties concerning contracts that include in-orbit incentive payments; (9) our dependence on our subcontractors and suppliers, as well as the availability of raw materials, (10) changes in accounting estimates; (11) changes in the competitive landscape in our markets; (12) our non-U.S. operations, including sales to non-U.S. customers; (13) potential adverse developments in new or pending litigation and/or government investigations; (14) customer and aircraft concentration in Boeing Capital's customer financing portfolio; (15) changes in our ability to obtain debt on commercially reasonable terms and at competitive rates in order to fund our operations and contractual commitments; (16) realizing the anticipated benefits of mergers, acquisitions, joint ventures/strategic alliances or divestitures; (17) the adequacy of our insurance coverage to cover significant risk exposures; (18) potential business disruptions, including those related to physical security threats, information technology or cyberattacks or natural disasters; (19) work stoppages or other labor disruptions; (20) significant changes in discount rates and actual investment return on pension assets; (21) potential environmental liabilities; and (22) threats to the security of our or our customers' information.

Additional information concerning these and other factors can be found in our filings with the Securities and Exchange Commission, including our most recent Annual Report on Form 10-K, Quarterly Reports on Form 10-Q and Current Reports on Form 8-K. Any forward-looking statement speaks only as of the date on which it is made, and we assume no obligation to update or revise any forward-looking statement, whether as a result of new information, future events, or otherwise, except as required by law.

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#### The Boeing Company and Subsidiaries

Consolidated Statements of Operations

| ( | Unaudited) |  |
|---|------------|--|
|   |            |  |

|                                              | Twelve m | onths ended | Three months ende |          |
|----------------------------------------------|----------|-------------|-------------------|----------|
|                                              | Dece     | mber 31     | Decer             | nber 31  |
|                                              | 2012     | 2011        | 2012              | 2011     |
| (Dollars in millions, except per share data) | 2012     | 2011        | 2012              | 2011     |
| Sales of products                            | \$71,234 | \$57,401    | \$19,793          | \$16,960 |
| Sales of services                            | 10,464   | 11,334      | 2,509             | 2,595    |
| Total revenues                               | 81,698   | 68,735      | 22,302            | 19,555   |
| Cost of products                             | (60,309) | (46,642)    | (17,206)          | (14,307) |
| Cost of services                             | (8,247)  | (9,097)     | (1,816)           | (1,920)  |
| Boeing Capital interest expense              | (88)     | (128)       | (19)              | (34)     |
| Total costs and expenses                     | (68,644) | (55,867)    | (19,041)          | (16,261) |
|                                              | 13,054   | 12,868      | 3,261             | 3,294    |
| Income from operating investments, net       | 268      | 278         | 57                | 76       |
| General and administrative expense           | (3,717)  | (3,408)     | (943)             | (864)    |
| Research and development expense, net        | (3,298)  | (3,918)     | (753)             | (913)    |
| Gain on dispositions, net                    | 4        | 24          | 7                 | 4        |
| Earnings from operations                     | 6,311    | 5,844       | 1,629             | 1,597    |
| Other income/(expense), net                  | 62       | 47          | 23                | (29)     |
| Interest and debt expense                    | (463)    | (498)       | (117)             | (124)    |
| Earnings before income taxes                 | 5,910    | 5,393       | 1,535             | 1,444    |

| Income tax expense                                                                         | (2,007) | (1,382) | (557)  | (57)    |
|--------------------------------------------------------------------------------------------|---------|---------|--------|---------|
| Net earnings from continuing operations                                                    | 3,903   | 4,011   | 978    | 1,387   |
| Net (loss)/gain on disposal of discontinued operations, net of taxes of $2$ , (4), $0$ and |         |         |        |         |
| (\$3)                                                                                      | (3)     | 7       |        | 6       |
| Net earnings                                                                               | \$3,900 | \$4,018 | \$978  | \$1,393 |
|                                                                                            |         |         |        |         |
| Basic earnings per share from continuing operations                                        | \$5.15  | \$5.38  | \$1.29 | \$1.85  |
| Net (loss)/gain on disposal of discontinued operations, net of taxes                       |         | 0.01    |        | 0.01    |
| Basic earnings per share                                                                   | \$5.15  | \$5.39  | \$1.29 | \$1.86  |
|                                                                                            |         |         |        |         |
| Diluted earnings per share from continuing operations                                      | \$5.11  | \$5.33  | \$1.28 | \$1.83  |
| Net (loss)/gain on disposal of discontinued operations, net of taxes                       |         | 0.01    |        | 0.01    |
| Diluted earnings per share                                                                 | \$5.11  | \$5.34  | \$1.28 | \$1.84  |
| Cash dividends paid per share                                                              | \$1.76  | \$1.68  | \$0.44 | \$0.42  |
| Weighted average diluted shares (millions)                                                 | 763.8   | 753.1   | 768.3  | 757.1   |

#### The Boeing Company and Subsidiaries

#### Consolidated Statements of Financial Position

(Unaudited)

|                                                                                | December 31 | December 31 |
|--------------------------------------------------------------------------------|-------------|-------------|
| (Dollars in millions, except per share data)                                   | 2012        | 2011        |
| Assets                                                                         |             |             |
| Cash and cash equivalents                                                      | \$ 10,341   | \$ 10,049   |
| Short-term and other investments                                               | 3,217       | 1,223       |
| Accounts receivable, net                                                       | 5,608       | 5,793       |
| Current portion of customer financing, net                                     | 364         | 476         |
| Deferred income taxes                                                          | 28          | 29          |
| Inventories, net of advances and progress billings                             | 37,751      | 32,240      |
| Total current assets                                                           | 57,309      | 49,810      |
| Customer financing, net                                                        | 4,056       | 4,296       |
| Property, plant and equipment, net of accumulated depreciation of \$14,645 and |             |             |
| \$13,993                                                                       | 9,660       | 9,313       |
| Goodwill                                                                       | 5,035       | 4,945       |
| Acquired intangible assets, net                                                | 3,111       | 3,044       |
| Deferred income taxes                                                          | 6,753       | 5,892       |
| Investments                                                                    | 1,180       | 1,043       |
| Other assets, net of accumulated amortization of \$504 and \$717               | 1,792       | 1,643       |
| Total assets                                                                   | \$ 88,896   | \$ 79,986   |
| Liabilities and equity                                                         |             |             |
| Accounts payable                                                               | \$ 9,394    | \$ 8,406    |
| Accrued liabilities                                                            | 12,995      | 12,239      |
| Advances and billings in excess of related costs                               | 16,672      | 15,496      |
| Deferred income taxes and income taxes payable                                 | 4,485       | 2,780       |
| Short-term debt and current portion of long-term debt                          | 1,436       | 2,353       |
| Total current liabilities                                                      | 44,982      | 41,274      |
| Accrued retiree health care                                                    | 7,528       | 7,520       |
| Accrued pension plan liability, net                                            | 19,651      | 16,537      |
| Non-current income taxes payable                                               | 366         | 122         |
| Other long-term liabilities                                                    | 1,429       | 907         |
| Long-term debt                                                                 | 8,973       | 10,018      |
| Shareholders' equity:                                                          |             |             |
| Common stock, par value \$5.00 - 1,200,000,000 shares authorized;              |             |             |
| 1,012,261,159 shares issued                                                    | 5,061       | 5,061       |
| Additional paid-in capital                                                     | 4,122       | 4,033       |
| Treasury stock, at cost - 256,630,628 and 267,556,388 shares                   | (15,937)    | (16,603)    |
| Retained earnings                                                              | 30,037      | 27,524      |
| Accumulated other comprehensive loss                                           | (17,416)    | (16,500)    |
| Total shareholders' equity                                                     | 5,867       | 3,515       |
| Noncontrolling interest                                                        | 100         | 93          |
| Total equity                                                                   | 5,967       | 3,608       |
| Total liabilities and equity                                                   | \$ 88,896   | \$ 79,986   |

#### The Boeing Company and Subsidiaries

Consolidated Statements of Cash Flows

(Unaudited)

|                                                                         |           | nonths ende             |
|-------------------------------------------------------------------------|-----------|-------------------------|
| (Dollars in millions)                                                   | Decem     | 1 <b>ber 31</b><br>2011 |
| (Donars in millions) Cash flows - operating activities:                 | 2012      | 2011                    |
| Net earnings                                                            | \$ 3.900  | \$ 4,018                |
| Adjustments to reconcile net earnings to net cash provided by operating | \$ 3,500  | \$ 4,010                |
| activities:                                                             |           |                         |
| Non-cash items -                                                        |           |                         |
| Share-based plans expense                                               | 193       | 186                     |
| Depreciation and amortization                                           | 1,811     | 1.675                   |
| Investment/asset impairment charges, net                                | 84        | 119                     |
| Customer financing valuation benefit                                    | (10)      | (269                    |
| Loss/(gain) on disposal of discontinued operations                      | 5         | (11                     |
| Gain on dispositions, net                                               | (4)       | (24                     |
| Other charges and credits, net                                          | 694       | 500                     |
| Excess tax benefits from share-based payment arrangements               | (45)      | (36                     |
| Changes in assets and liabilities -                                     | ()        | (                       |
| Accounts receivable                                                     | (27)      | (292                    |
| Inventories, net of advances and progress billings                      | (5,681)   | (10,012                 |
| Accounts payable                                                        | 1,199     | 1,164                   |
| Accrued liabilities                                                     | 801       | 237                     |
| Advances and billings in excess of related costs                        | 1,177     | 3.173                   |
| Income taxes receivable, payable and deferred                           | 1,605     | 1,262                   |
| Other long-term liabilities                                             | 157       | 127                     |
| Pension and other postretirement plans                                  | 1,288     | 2.126                   |
| Customer financing, net                                                 | 407       | (6                      |
| Other                                                                   | (46)      | 86                      |
| Net cash provided by operating activities                               | 7,508     | 4,023                   |
| Cash flows - investing activities:                                      |           |                         |
| Property, plant and equipment additions                                 | (1,703)   | (1,713                  |
| Property, plant and equipment reductions                                | 97        | 94                      |
| Acquisitions, net of cash acquired                                      | (124)     | (42                     |
| Contributions to investments                                            | (12,921)  | (6,796                  |
| Proceeds from investments                                               | 10,901    | 10,757                  |
| Receipt of economic development program funds                           |           | 69                      |
| Purchase of distribution rights                                         | (7)       |                         |
| Net cash (used)/provided by investing activities                        | (3,757)   | 2,369                   |
| Cash flows - financing activities:                                      |           |                         |
| New borrowings                                                          | 60        | 799                     |
| Debt repayments                                                         | (2,076)   | (930                    |
| Repayments of distribution rights financing                             | (228)     | (451                    |
| Stock options exercised, other                                          | 120       | 114                     |
| Excess tax benefits from share-based payment arrangements               | 45        | 36                      |
| Employee taxes on certain share-based payment arrangements              | (76)      | (24                     |
| Dividends paid                                                          | (1,322)   | (1,244                  |
| Net cash used by financing activities                                   | (3,477)   | (1,700                  |
| Effect of exchange rate changes on cash and cash equivalents            | 18        | (2                      |
| Net increase in cash and cash equivalents                               | 292       | 4,690                   |
| Cash and cash equivalents at beginning of year                          | 10,049    | 5,359                   |
|                                                                         | \$ 10,341 | \$ 10,049               |

The Boeing Company and Subsidiaries Summary of Business Segment Data (Unaudited)

|                                                                                             | Twelve months ended<br>December 31 |                | Three months ended<br>December 31 |           |
|---------------------------------------------------------------------------------------------|------------------------------------|----------------|-----------------------------------|-----------|
| (Dollars in millions)                                                                       | 2012                               | 2011           | 2012                              | 2011      |
| Revenues:                                                                                   |                                    | -              |                                   | -         |
| Commercial Airplanes                                                                        | \$ 49,127                          | \$ 36,171      | \$ 14,161                         | \$ 10,695 |
| Defense, Space & Security:                                                                  | ,                                  |                |                                   |           |
| Boeing Military Aircraft                                                                    | 16,384                             | 14,947         | 4,157                             | 3,949     |
| Network & Space Systems                                                                     | 7,584                              | 8,654          | 1,912                             | 1,961     |
| Global Services & Support                                                                   | 8,639                              | 8,375          | 2,274                             | 2,561     |
| Total Defense, Space & Security                                                             | 32,607                             | 31,976         | 8,343                             | 8,471     |
| Boeing Capital                                                                              | 441                                | 520            | 116                               | 104       |
| Other segment                                                                               | 133                                | 150            | 40                                | 43        |
| Unallocated items and eliminations                                                          | (610)                              | (82)           | (358)                             | 242       |
| Total revenues                                                                              | \$ 81,698                          | \$ 68,735      | \$ 22,302                         | \$ 19,555 |
|                                                                                             |                                    |                |                                   |           |
| Earnings from operations:                                                                   |                                    |                |                                   |           |
| Commercial Airplanes                                                                        | \$ 4,711                           | \$ 3,495       | \$ 1,266                          | \$ 981    |
| Defense, Space & Security:                                                                  |                                    |                |                                   |           |
| Boeing Military Aircraft                                                                    | 1,581                              | 1,526          | 336                               | 374       |
| Network & Space Systems                                                                     | 478                                | 679            | 118                               | 168       |
| Global Services & Support                                                                   | 1,009                              | 953            | 297                               | 323       |
| Total Defense, Space & Security                                                             | 3,068                              | 3,158          | 751                               | 865       |
| Boeing Capital                                                                              | 82                                 | 113            | (20)                              | (20)      |
| Other segment                                                                               | (159)                              | 66             | 44                                | 55        |
| Unallocated items and eliminations                                                          | (1,391)                            | (988)          | (412)                             | (284)     |
| Earnings from operations                                                                    | 6,311                              | 5,844          | 1,629                             | 1,597     |
| Other income/(expense), net                                                                 | 62                                 | 47             | 23                                | (29)      |
| Interest and debt expense                                                                   | (463)                              | (498)          | (117)                             | (124)     |
| Earnings before income taxes                                                                | 5,910                              | 5,393          | 1,535                             | 1,444     |
| Income tax expense                                                                          | (2,007)                            | (1,382)        | (557)                             | (57)      |
| Net earnings from continuing operations                                                     | 3,903                              | 4,011          | 978                               | 1,387     |
| Net (loss)/gain on disposal of discontinued operations, net of taxes of \$2, (\$4), \$0 and |                                    |                |                                   |           |
| (\$3)                                                                                       | (3)                                | 7              |                                   | 6         |
| Net earnings                                                                                | \$ 3,900                           | \$ 4,018       | \$ 978                            | \$ 1,393  |
|                                                                                             |                                    |                |                                   |           |
| Research and development expense, net:                                                      | <b>A A A A</b>                     | + 0.715        | <b>.</b>                          | + 534     |
| Commercial Airplanes                                                                        | \$ 2,049                           | \$ 2,715       | \$ 411<br>321                     | \$ 524    |
| Defense, Space & Security                                                                   | 1,189                              | 1,138          |                                   | 365       |
| Other Total research and development expense, net                                           | 60<br>\$ 3,298                     | 65<br>\$ 3,918 | 21<br>\$ 753                      | \$ 913    |
|                                                                                             | ,                                  |                |                                   |           |
| Unallocated items and eliminations:                                                         |                                    |                |                                   |           |
| Share-based plans                                                                           | \$ (81)                            | \$ (83)        | \$ (17)                           | \$ (20)   |
| Deferred compensation                                                                       | (75)                               | (61)           | (26)                              | (65)      |
| Capitalized interest                                                                        | (70)                               | (51)           | (17)                              | (12)      |
| Eliminations and other                                                                      | (266)                              | (276)          | (140)                             | (94)      |
| Sub-total (included in core operating earnings)                                             | (492)                              | (471)          | (200)                             | (191)     |
| Pension                                                                                     | (787)                              | (269)          | (179)                             | (53       |
| Post-retirement                                                                             | (112)                              | (248)          | (33)                              | (40)      |
| Total unallocated items and eliminations                                                    | \$ (1,391)                         | \$ (988)       | \$ (412)                          | \$ (284   |

#### The Boeing Company and Subsidiaries

#### Operating and Financial Data

#### (Unaudited)

|                      | Twelve months ended<br>December 31 |      | Three months ended<br>December 31 |      |  |
|----------------------|------------------------------------|------|-----------------------------------|------|--|
| Deliveries           |                                    |      |                                   |      |  |
| Commercial Airplanes | 2012                               | 2011 | 2012                              | 2011 |  |
| 737                  | 415                                | 372  | 105                               | 91   |  |
| 747                  | 31                                 | 9    | 10                                | 9    |  |
| 767                  | 26                                 | 20   | 6                                 | 6    |  |
| 777                  | 83                                 | 73   | 21                                | 20   |  |

| 787                                       | 46             | (3) 3           | 23           | (3) 2      |
|-------------------------------------------|----------------|-----------------|--------------|------------|
| Total                                     | 601            | 477             | 165          | 128        |
| Note: Deliveries under operating lease    | are identified | by parentheses. |              |            |
| Defense, Space & Security                 |                |                 |              |            |
| Boeing Military Aircraft                  |                |                 |              |            |
| F/A-18 Models                             | 48             | 49              | 12           | 11         |
| F-15 Models                               | 8              | 15              |              | 4          |
| C-17 Globemaster                          | 10             | 13              | 2            | 2          |
| KC-767 International Tanker               |                | 3               |              | 2          |
| CH-47 Chinook                             | 51             | 32              | 11           | 10         |
| AH-64 Apache                              | 19             |                 | 6            |            |
| AEW&C                                     | 3              | 3               | 1            | 1          |
| P-8A Poseidon                             | 5              |                 | 2            |            |
| Network & Space Systems                   |                |                 |              |            |
| Commercial and Civil Satellites           | 3              | 1               |              | 1          |
| Military Satellites                       | 7              | 3               | 1            | 1          |
|                                           |                | December 31     | September 30 | December 3 |
| Contractual backlog (Dollars in billions) |                | 2012            | 2012         | 2011       |
| Commercial Airplanes                      |                | \$317.3         | \$305.4      | \$293.3    |
| Defense, Space & Security:                |                |                 |              |            |
| Boeing Military Aircraft                  |                | 29.7            | 28.5         | 24.1       |
| Network & Space Systems                   |                | 9.7             | 9.7          | 9.0        |

15.7

55.1

\$372.4

\$17.9

\$390.3

174,400

Global Services & Support

Total contractual backlog

Unobligated backlog

Total backlog

Workforce

Total Defense, Space & Security

14.1

52.3

\$357.7

\$19.9

\$377.6

175,400

The Boeing Company and Subsidiaries

13.3

46.4

\$339.7

\$15.8

\$355.5

171,700

Reconciliation of Non-GAAP Measures

Core Operating Earnings, Core Operating Margin and Core Earnings Per Share

(Unaudited)

The tables provided below reconcile the non-GAAP financial measures core operating earnings, core operating margin and core earnings per share with the most directly comparable GAAP financial measures, earnings from operations, operating margin and diluted earnings per share. See page 7 of this release for additional information on the use of these non-GAAP financial measures.

| Fourth Quarter                                |          | arter      | Full Year |            |  |
|-----------------------------------------------|----------|------------|-----------|------------|--|
| Dollars in millions (except per share data)   | 2012     | 2011       | 2012      | 2011       |  |
| Revenues                                      | \$22,302 | \$19,555   | \$81,698  | \$68,735   |  |
| GAAP Earnings From Operations                 | \$ 1,629 | \$ 1,597   | \$ 6,311  | \$ 5,844   |  |
| GAAP Operating Margin                         | 7.3%     | 8.2%       | 7.7%      | 8.5%       |  |
| Unallocated Pension/Postretirement Expense    | \$ 212   | \$ 93      | \$ 899    | \$ 517     |  |
| Core Operating Earnings (non-GAAP)            | \$ 1,841 | \$ 1,690   | \$7,210   | \$ 6,361   |  |
| Core Operating Margin (non-GAAP)              | 8.3%     | 8.6%       | 8.8%      | 9.3%       |  |
| GAAP Diluted Earnings Per Share               | \$1.28   | \$1.84     | \$5.11    | \$5.34     |  |
| Unallocated Pension/Postretirement Expense    | \$0.18 a | \$0.08 b   | \$0.77 c  | \$0.45 d   |  |
| Core Earnings Per Share (non-GAAP)            | \$1.46   | \$1.92     | \$5.88    | \$5.79     |  |
| Favorable Tax Settlement                      |          | (\$0.52) e |           | (\$0.53) e |  |
|                                               | \$1.46   | \$1.40     | \$5.88    | \$5.26     |  |
| Weighted Average Diluted Shares (in millions) | 768.3    | 757.1      | 763.8     | 753.1      |  |

| Decrease in GAAP Earnings Per Share                                    | -30% | -4% |
|------------------------------------------------------------------------|------|-----|
| Increase in Core Earnings Per Share Excluding Favorable Tax Settlement | 4%   | 12% |

a Represents the net earnings per share impact of unallocated pension and postretirement expense of \$212 million. The earnings per share amount is presented net of the federal statutory tax rate of 35.0 percent.

b Represents the net earnings per share impact of unallocated pension and postretirement expense of \$93 million. The earnings per share amount is presented net of the federal statutory tax rate of 35.0 percent.

c Represents the net earnings per share impact of unallocated pension and postretirement expense of \$899 million. The earnings per share amount is presented net of the federal statutory tax rate of 35.0 percent.

- d Represents the net earnings per share impact of unallocated pension and postretirement expense of \$517 million. The earnings per share amount is presented net of the federal statutory tax rate of 35.0 percent.
- e Represents favorable tax settlement of \$397 million recorded in fourth-quarter 2011 related to Internal Revenue Service (IRS) settlement for 2004 through 2006 tax years, expressed as earnings-per-share.

The Boeing Company and Subsidiaries

Reconciliation of Non-GAAP Measures

2013 Increase in Core Earnings Per Share

(Unaudited)

The tables provided below reconcile the non-GAAP financial measures core operating earnings, core operating margin and core earnings per share with the most directly comparable GAAP financial measures, earnings from operations, operating margin and diluted earnings per share. See page 7 of this release for additional information on the use of these non-GAAP financial measures.

|                                               | Year Ended         |   | Year Ended                   |   |
|-----------------------------------------------|--------------------|---|------------------------------|---|
|                                               | December 31, 2012  |   | December 31, 2013 - Guidance |   |
|                                               | Earnings Per Share | - | Earnings Per Share           |   |
| GAAP Diluted Earnings Per Share               | \$5.11             |   | \$5.00 - 5.20                |   |
| Unallocated Pension/Postretirement Expense    | \$0.77             | a | \$1.10                       | b |
| Core Earnings Per Share (non-GAAP)            | \$5.88             | - | \$6.10 - 6.30                |   |
| Weighted Average Diluted Shares (in millions) | 763.8              |   | 763.0                        |   |
| 2013 Change in GAAP Earnings Per Share        |                    |   | ~ 0%                         |   |
| 2013 Increase in Core Earnings Per Share      |                    |   | ~ 5%                         |   |
|                                               |                    |   |                              |   |

a Represents the net earnings per share impact of unallocated pension and postretirement expense of \$899 million. The earnings per share amount is presented net of the federal statutory tax rate of 35.0 percent.

b Represents the net earnings per share impact of unallocated pension and postretirement expense of approximately \$1.3 billion. The earnings per share amount is presented net of the federal statutory tax rate of 35.0 percent.

## SOURCE Boeing